



HEADQUARTERS GAZETTE

SOCIETY FOR MILITARY HISTORY

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General George C. Marshall's 1939 AMI-AHA Joint Panel

By Paul A. Thomsen

In the late 1930s, the American Military Institute (AMI) focused their growing resources on making impartial military history scholarship part of the national discourse through public events. When the national debate over peacetime mobilization turned bitter in 1939, AMI's leadership utilized their War Department connections and their then-half-decade affiliation with the American Historical Association (AHA) to create a media event and an historic moment at a time when Japan was expanding into Asia and Germany was overrunning Europe. Together, they formed and presented an AMI panel discussion on America's mobilization for war with Army Chief of Staff General George C. Marsjmhall.

While originally residing outside of Washington when the organization was formed, General Marshall came to AMI as a student-practitioner of military history and as an informal patron of the discipline. When he was appointed Chief of Staff of the Army in September 1939, Marshall formally endorsed AMI's goals in subscribing to *Military Affairs* and soliciting support for the organization through meetings and correspondence (which are now kept in the Society for Military History (SMH) Records at Kansas State University's Hale Library). During a heated battle with Congress for funding to the long-atrophied national defense, SMH documents also reveal that AMI's leadership saw an opportunity to bring Marshall's argument to the public for debate through a sponsored panel at the forthcoming December 1939 AHA annual meeting. For years, AMI had held joint panels at AHA meetings for large audiences and generating lively discussions. Building on that shared success, AMI and AHA arranged for panel discussion, entitled "Land Power and Sea Power."

Listed last on the program for 10:00am on December 28, 1939 at the Mayfair Hotel's ballroom, General George Marshall took to the podium after panelists Alfred Vaght (lecturing on past German Army-Navy relations) and A. Whitney Griswold (offering a critique of Mahanian theory) had concluded their papers. To a packed ballroom, Marshall opened his talk on "National Organization for War" with a discussion of geography, military policies, and education, saying "it is to the historian... that we must turn for the most essential service in determining the public policy relating to national defense." Next, he surprised the audience by offering candid statements about the problems facing the United States Army at a time when military historians were not teaching on college campuses. "We are taught," he said, "that we won all the wars in which we participated. We are told of our victories, but our defeats, our errors, are glossed over. The causes, the effects of war are ignored." At one point, he flatly remarked that "uniforms are too costly." At another point, he referred to the "colossal wastefulness" in past war-fighting and the dangers of the "casual student" in America's unready status for war, saying "In our democracy... military policy is dependent on public opinion and our organization for war...will be good or bad," depending on "how well informed" the public remains. "If we

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are to have a sound preparation for war,” Marshall concluded, “we must have better school textbooks[sic] and a better technique for teaching history.”

Senator Elbert Thomas of the Senate Armed Services Committee offered comments on Marshall’s talk. In turn, Thomas countered that it would be “dangerous” for teachers to call attention to “unpatriotic soldiers” and “inefficient military tactics” in past conflicts. Thomas also indicated that military personnel needed to recognize that civilians may have other “needs” to which the military must “accommodate” his perceived ideal “of military efficiency.” Less than two years later, the unready American nation was brought into the Second World War by the Empire of Japan. It would be nearly another year before the United States Army was able to begin rolling back the Axis powers.

Featured in most of the period’s major newspapers, General George C. Marshall’s talk was a resounding pre-war success for AMI and AHA at a time when military historians were not given teaching on American campuses. Over the next several decades, Marshall’s words on national defense and education continued resonate across the national landscape. His legacy also continued to reshape the discipline and contributed to AMI’s transformation into SMH. At the end of the Cold War, the Society for Military History joined with the Marshall Foundation at the Virginia Military Institute to promote his legacy through an annual lecture series appropriately named the “George C. Marshall Lecture.”

General George C Marshall’s full 1939 AMI lecture can be found in Box 110 of the Marshall Papers at the George C. Marshall Foundation. Located on the post of the Virginia Military Institute in Lexington, Virginia, they perpetuate Marshall’s legacy as the person who “won the war and won the peace,” his leadership qualities and exemplary character. The Foundation’s research library and archives houses a comprehensive collection of papers relating to the life and work of General George C. Marshall, ranging from the papers of Marshall’s many contemporaries to the Army Chief of Staff and Secretary of State, himself. The research library is open Monday through Friday from 9:00 AM to 4:30 PM. More information can be found on the Marshall Foundation website at www.marshallfoundation.org.

NOTES...from your President

Kudos to Kurt Piehler and his amazing team of undergraduates from Florida State University for hosting an outstanding annual meeting in Jacksonville, Florida. I would also like to extend my personal thanks to outgoing Trustees Kelly Devries, William Allison, Tami Biddle, Sebastian Cox, Rick Herrera, and Janet Valentine for their voluntary service to the SMH.

At the conference, we marked several important moments in the history of the SMH. We welcomed our new executive director C.C. Felkner, who had a chance to introduce himself to the membership. We also held several events to celebrate the life of our past-president Jeffrey Grey. Jeff’s service to the SMH was recognized by awarding him the Edwin H. Simmons

Memorial Service Award and his wife, Emma Grey, came from Australia to accept the award. Emma also delivered moving remarks about Jeff’s love of the SMH at a memorial service that included reminiscences from Roger Lee, Sebastian Cox, Bob Berlin (in absentia), and myself. Jeff’s many SMH friends were glad for the chance to share their stories with Emma, stories which will hopefully provide even more memories for Jeff’s family about his prolific and successful scholarly career. We also awarded the first Jeff Grey Memorial Travel Grant to Michael Gisick from the Strategic and Defence Studies Centre, Australian National University.

I urge members to consider donating funds to the Jeff Grey Travel Grant fund so that we can continue to honor Jeff’s memory by offering support for an international graduate student residing overseas to attend

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Lexington, VA 24450

the annual conference. Members who wish to contribute to this initiative can make donations through the SMH website. Members can also send checks to The Society for Military History, George C. Marshall Library, Virginia Military Institute, Lexington, VA 24450-1600. Please note that your donation is for the Jeffrey Grey Graduate Student Travel Account.

The conference program included several new teaching initiatives including two teaching-oriented panels and a “coffee chat” mentorship program that matched individual graduate students with senior scholar mentors so they could meet and discuss scholarship, networking, and professional opportunities over a cup of coffee. There was also a special one-day discounted registration fee to encourage area high school teachers to attend the conference, including a lunchtime talk by David Silbey, chair of the Excellence in Teaching Military History Committee. These initiatives received enthusiastic endorsements from all who participated, and we hope to build upon these successes for the upcoming 2018 conference in Louisville.

At the conference banquet past-presidents Brian Linn and Tim Nenninger gave a tribute honoring Bob Berlin, who is stepping down from his position as executive director. Bob’s mounting medical issues prevented him from attending this year’s conference, so he was not there to receive the Apple Watch (this century’s version of the gold watch) that we selected to show our appreciation for his fine work over the years. At the time, we did not know the seriousness of Bob’s illness, but we’ve recently learned that Bob has been diagnosed with ALS (Lou Gehrig’s Disease). Approximately 20,000 Americans currently suffer from ALS and there is no cure. Bob is in good spirits even while facing this difficult news. For those SMH members who would like to contact him directly, his email is rhberlin24@gmail.com.

There are many new challenges ahead for the SMH, and one of the most important is to revise the SMH Constitution and to create by-laws that conform to present practices. The SMH has in many respects outgrown its Constitution, and does not currently have by-laws. The Board has approved the formation of a sub-committee to spearhead this effort. I thank Randy Papadopoulos, Bill Allison, and Jackie Whitt for agreeing to serve on this sub-committee. Changing the Constitution requires involvement from the membership, so be on the look-out for notices inviting comment, and then eventually a vote.

In the months to come the Board will also formalize policies to govern our committees, making their work more transparent to the membership and making it easier for new committee members to learn their new responsibilities.

We will also be hiring a new treasurer shortly, as Graham Cosmos has expressed his desire to step down from the position.

Jennifer D. Keene

President, Society of Military History

NOTES...from the Executive Director

Kurt asked me to provide a short piece to introduce myself. There’s a brief biography on the SMH web page, so there’s no need to go into great detail. Simply, I retired from the Navy last September. The first half or so of my career was spent doing operational things; flying ASW helicopters, staff duty, running an operations center in the White House, pretty mundane stuff. The second half of my career, however, was spent almost entirely in academia, first as an administrator at the Naval Academy, then grad school, then back to the Academy as a Permanent Military Professor in the History Department. Although I was being sarcastic when describing my operational career, in all honesty the last sixteen years spent in grad school, in the classroom, and chairing the History Department at USNA was truly the highlight of my 35 years of service.

All good things, however, come to an end. The Navy said I had stayed long enough, and it was time, in the immortal words of Coach Chuck Noll, to “get on with my life’s work.” The thought of spending the rest of my days in trout streams or on the Chesapeake chasing Stripers was initially alluring. But fish kind of live reductive lives (see fly, eat fly), and I missed engaging with colleagues and the field. Fortunately, the SMH Executive Director position opened up,

and offered both the opportunity for me to return to the fold and also engage in my piscatorial pursuits. I feel extremely fortunate and honored to have been selected, and am truly happy to be here.

As I've only been in the job for a couple of months, it's a bit premature to wax philosophic about the Society and my role in it as Executive Director. But having worked only a short time with the Council, and also observing the intellectual activity going on in Jacksonville (fueled by a healthy dose of socializing), I think that I can say that our organization is serving its mission to further the study of military history splendidly. For the moment, at least until I've figured out how all the moving pieces that constitute the SMH fit and work together, I'll just say that I see my role as more connective tissue than driving the train. You might not realize it, but the staff that supports our 2700 members, the superb journal, and highly successful annual meetings, is not large. But these colleagues, from the Council, the staff of the *JMH*, the volunteers who work on the various committees, and our conference program and event committees and coordinators, are truly committed to serving you and providing the means for you to do the scholarly heavy lifting that keeps military history as a viable, relevant, and essential field of academic inquiry. So right now I see myself enabling the Council, the staff, and committees to continue their outstanding service to the Society.

I look up and see that I've probably overextended what should have been brief remarks. So I'll simply end by saying that I'm thrilled to be your new Executive Director, and look forward to working with and serving the members of this distinguished learned society.

C.C. Felker

PAUL SINGER THOMPSON (1940–2017)

Although born and educated in the United States, Paul Thompson became a leading authority on the history of KwaZulu-Natal in South Africa. He attended Virginia Military Institute from 1957 to 1961 and went on to earn an M.A. and Ph.D. in history at the University of Virginia. An Instructor and Assistant Professor in history at VMI from 1965 to 1968, in 1969 he took up a lecturing post in history at the University of Natal in Pietermaritzburg, South Africa (now the University of KwaZulu-Natal) where he remained until his retirement. Thereafter, as a Senior Research Associate at the same university he continued to be extremely active as a scholar, presenting papers at international conferences and writing books, book chapters and articles until the very end.

Paul's publications were all based on meticulous archival research reinforced by extensive fieldwork, and were enhanced by his considerable cartographic skills. As an authority on the Anglo-Zulu War of 1879, with John Laband he co-authored the twice revised *The Illustrated Guide to the Anglo-Zulu War* (1979, 1983, 2000), *War Comes to Umvoti: The Natal-Zululand Border 1878–1879* (1980), and *The Buffalo Border 1879: The Anglo-Zulu War in Northern Natal* (1983). They also brought out a collection of their articles in *Kingdom and Colony at War: Sixteen Studies on the Anglo-Zulu War of 1879* (1990). Paul had an especial interest in African levies and auxiliaries, and was the sole author of the authoritative *Black Soldiers of the Queen: The Natal Native Contingent in the Anglo-Zulu War* (2006). Later in his career he turned his attention to the Zulu Uprising of 1906 (the Bhambatha Rebellion) and authored *An Historical Atlas of the Zulu Rebellion* (2002), *Bambatha at Mpanza: The Making of a Rebel* (2004), and *Incident at Trewirgie: First Shots of the Zulu Rebellion 1906* (2005). Paul's curiosity extended to the singular English-speaking settlers of Natal, and he examined them in *Natalians First: Separatism in South Africa 1909–1961* (1990), and in *The British Civic Culture of Natal, South Africa 1902–1961* (1999).

Paul married Mary Earline Queen in 1968. He leaves her, a son and a daughter, and four grandchildren.

John Laband, Greyton, West Cape, South Africa

Society for Military History

2017 Election Results

President: Jennifer D. Keene

Vice President: John W. Hall

Trustees: Beth Bailey
Huw J. Davies
Byron E. Greenwald
Holly A. Mayer
Lien-Hang T. Nguyen
Sarandis (Randy) Papadopoulos

775 members voted. The new officers' terms began at the conclusion of the 2017 Annual Meeting in Jacksonville, FL.

SOCIETY FOR MILITARY HISTORY

Minutes of the Annual Business Meeting

Orlando Room, 3rd Floor

Hyatt Riverfront, Jacksonville, Florida

Friday, March 31, 2017, 5:00 PM

1. CALL TO ORDER

- a. President Jennifer Keene called the meeting to order at 1705 PM on Friday, March 31, 2017 in the Orlando Room of the Hyatt Riverfront Hotel in Jacksonville, Florida.

2. APPROVAL of the MINUTES of the PREVIOUS MEETING

- a. President Keene reported that the minutes of the 2016 Business Meeting were published in the Fall 2016 edition of the Headquarters Gazette. She asked for approval of last year's Business Meeting minutes. The approval motion was made, seconded, and passed unanimously.

3. REPORTS OF OFFICERS AND COMMITTEES

- a. President's Report. President Keene reported.
 - 1) President Keene summarized the arrangements so far for the Annual Meetings in 2018, 2019, and 2020 in Louisville, Kentucky; Columbus, Ohio; and Crystal City, Virginia, respectively. She emphasized the need to streamline future conference organization and administration through a database or the hiring of a conference planner.
 - 2) President Keene also reported on the newly-elected Trustees (Beth Bailey, Huw J. Davies, Bryon E. Greenwald, Holly A. Mayer, Lien-Hang T. Nguyen, and Sarandis ((Randy)) Papadopoulos), John Hall as incoming Vice President, and the retirement of Executive Director Robert Berlin. She also noted the need to hire a new Treasurer as soon as possible.

- 3) President Keene further noted the selection of Isabel Hull to deliver the George Marshall Lecture at the next AHA Annual Meeting, pointing out that Professor Hull is only the second female historian in the history of the lecture to deliver a talk.
 - 4) Finally, President Keene summarized the creation of the Committee on Excellence in the Teaching of Military History, its activities at the AHA Annual Meeting in Denver, its website, and future possibilities for development.
- b. Introduction of New Executive Director and Recording Secretary.
- 1) President Keene introduced Craig Felker as the new Executive Director and summarized the human resources practices that are going to have to be developed in future hires. She additionally noted the hiring of a lawyer for these purposes as well as to standardize legal documentation for the SMH.
- c. Vice President's Report. Sarandis Papadopoulos reported.
- 1) Interim VP Papadopoulos reported on the sub-committee that will review the SMH Constitution, including writing a set of by-laws in order to have procedures to deal with problems such as the death or resignation of officers. He emphasized the need for feedback from members on these matters once the Constitution was reviewed and the by-laws were written.
- d. Editor, *The Journal of Military History*. Bruce Vandervort reported.
- 1) Dr. Vandervort reported that the latest issue was coming out very shortly. He also reported that *JMH* would be doing a survey of subscribers soon so as to have more information about demographics as well as questions to answer about things such as the *Journal* potentially going online.
 - 2) He also summarized the preparations on a special issue on Australian military history.
 - 3) Finally, he reported on the slight decline on membership in the last couple of years (seventy-nine subscribers) but he also emphasized the continued stability in readership. He reasoned that the decline of history majors and history teaching in the country might have had some sort of impact and, more probably, former subscribers were somehow obtaining the journal from other venues such as college and university libraries. He noted some concern about this but not alarm given the small numbers of former subscribers at this time.

4. OLD BUSINESS

- a. President Keene suggested that any decline in membership to the SMH or readership of the *JMH* might be countered by recruitment of more K-12 teachers through the Committee on Excellence in the Teaching of Military History.

5. NEW BUSINESS

- a. Presentation of Approved 2017-2018 Budget.
 - 1) President Keene reported on the approved budget for 2017-2018, with a total operating revenue of \$393,500.00, total expenses of \$474,902.00, and a total operating loss of \$82,402.00. She also reported on the concern by the Board about expenses being out of alignment with revenue in the last couple of years. President Keene noted that the Board will be investigating how to reconcile the problem, including the possibility of a member dues increase and/or more systematic fundraising, though she emphasize that no decision had been made about a dues increase. The proposal had merely been put forth by the Council.
- b. Announcement of SMH Activities.
 - 1) Covered above in paragraphs 3a, 3b, and 3c.
- c. Announcement of *JMH* activities.
 - 1) Covered above in paragraph 3d.
- d. Other New Business.
 - 1) Concerning SMH expenses and revenue in the future, the idea was put forth from the floor by Trustee Peter Mansoor about the cost of the Annual Conference being raised as a source of additional revenue.

6. OPEN FORUM

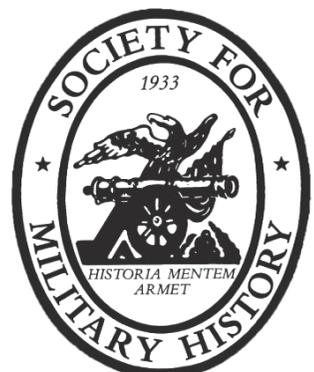
- a. The question was asked why the membership was not polled about the SMH signing on

- to the AHA statement opposing the recent Trump Executive Order that attempted to ban selected foreign nationals' travel to the country. President Keene reported that such an action was not in the governance structure or procedures of the SMH. She noted, however, that if the membership wants those procedures changed, it can pursue that change.
- b. A follow-up question was aired as to why an open debate had not been conducted given that previous organizations had done this in the past. Interim VP Papadopoulos answered that it was thought by the Board that it was a responsibility of the SMH to take this position, as it had on other matters in the past, particularly because the SMH was an affiliate of the AHA. He also emphasized, however, that members who want the procedures changed should contact him concerning constitutional revisions.
 - c. It was also answered by Trustee Mansoor that the action was taken by the Council because of the ban's impact on professors and students attempting to participate in SMH activities, thus having a detrimental impact on the SMH in particular and the study of military history in general.
 - d. It was noted from the floor that polling the organization should be part of the SMH Constitution.
 - e. The question was then asked if this recent decision by the Council indicated that the SMH would be taking part in partisan politics. VP Papadopoulos answered that that would not be the case and he pointed out that this was not a partisan issue but one that impacted the SMH as an organization because of the ban's impact on SMH members.
 - f. VP Papadopoulos' response was countered by the idea that the issue was political given the debate it was generating and that the membership should have been polled.
 - g. One graduate student, however, emphasized the need for the SMH to have taken a stance. Her argument was reinforced by a public statement in absentia from Heather Salazar, SMH Social Media Fellow.
 - h. Trustee Tami Davis-Biddle emphasized to the membership that the Board took the vote because of the impact on the SMH as an organization as well as the impact on members and the future of the SMH's scholarly existence. She argued that this did not indicate any kind of politicization. She also thanked the Council for its leadership in this matter and the conference organizers for an outstanding conference. The membership responded with applause for both the Council and the conference organizers.
 - i. Former President Greg Urwin noted to the membership the civil nature of the discussion and its positive reflection on the SMH as a professional scholarly society. He emphasized the need for members to continuing to stay engaged in the SMH for this very reason.

7. Adjournment

- a. The meeting adjourned at 1801 hours.

Hal M. Friedman
Recording Secretary
31 March 2017



Sustaining and Contributing Members

At the Society's 2002 annual meeting in Madison, the decision was made to establish a sustaining membership level of \$100 (now \$120) as a means for those members who are financially able to demonstrate their increased support for the Society. It was also decided to recognize contributing members, those who contribute funds to the Society in excess of regular membership, either less or more than sustaining membership. All donations to the Society are tax-deductible.

It is with grateful appreciation that the Society acknowledges those members who have made additional contributions since the last time this list was published in 2015.

Sustaining Members

Bill Allison	Kurt Hackemer	Roger J. Spiller
Ross A. Anderson	John A. Hamilton	Paul J. Springer
Robert G. Angevine	James Raymond Hawthorne	Christopher S. Stowe
Luis Antonio Argueso	Ricardo A. Herrera	James A. Streckfuss
Albert E. Bauman	Kevin Ellis Hickman	Craig Swain
Timothy Bedell	Carl Cavanagh Hodge	John G. Terino
Robert Roy Beltz	George F. Hofmann	David S. Thurlow
Raymond K. Bluhm	David T. Jacobosky	Gregory J.W. Urwin
Stephen A. Bourque	David E. Johnson	John F. Votaw
Ian M. Brown	Paul C. Jussel	William Waddell
Brian K. Burton	E. C. Kiesling	Elmo E. Wagner
Raymond Callahan	Joseph W. Kirschbaum	Naor Wallach
James Campbell	Thomas Lanyi	Cynthia A. Watson
Robert Citino	Mark Lender	William C. Wood
Mark Allen Clodfelter	Jim Lichtinger	Paul N. Adamonis
Alexander S. Cochran	Victor T. Linck	David K. Appel
Michael H. Coles	Brian McAllister Linn	Robert H. Berlin
Anthony Cowan	Peter Mansoor	Craig Bickell
J. Sebastian Cox	Zvezdan Markovic	Tami Davis Biddle
Paul Daily	James Kirby Martin	Bernard Bodien
J. Richard Doherty	Peter Maslowski	Jeff Stewart Brider
Gregory Charles Donadio	Charles D. Melson	Joseph R. Coelho
Dennis M. Drew	Jay A. Morrison	Jim Collins
George B. Eaton	P. J. Owen	Paul J. Cook
John T. Farquhar	Randy Papadopoulos	Theodore F. Cook
James M. Fay	Peter Paret	Timothy S. Cooke
Joseph Fitzharris	Mark Polelle	Ranz C. Esbenshade
Richard B. Frank	Ethan S. Rafuse	Brian Padair Farrell
Frank J. Garosi	Carol A. Reardon	David J. Fitzpatrick
Jeffrey N. Gowen	John F. Reardon	Charles Forrester
Christopher Mark Grimsley	Robert D. Seals	David T. Fuhrmann
Richard N. Grippaldi	Alan W. Shader	Joseph T. Glatthaar

Joe Groves
Donald Hall
Erik J. Hart
R. Eiler Henrickson
Paul H. Herbert
Ralph M. Hitchens
Joel Ira Holwitt
W. Robert Houston
Edward Hynes

Roger Lee
Jerome V. Martin
John L. McIver
John C. Meierhoffer
Harold W. Nelson
Edwin Perry
Ralph R. Reinertsen
John Riggs
Elihu Rose

Gregg Shimp
Martha Sloan
J. J. Stevenson
Daun van Ee
Paul Wanke
Samuel J. Watson
Gerald A. White
L. Randall Yates

Contributing Members

Christopher Harrod
Stuart Mayer
William Wood
William Keish
Gary Bjorge
Gary Warren
Timothy Nenninger
Lee Brice
Timothy Mulligan
J. Kenneth McDonald
James Martin
Harvey Cutler
Alan Beyerchen
John Krebs
Richard Muller
Michael McCarthy
Dale Floyd
Christopher DeRosa
Robert Gold
Daun van Ee
Richard Trefry
Jared Johnson
David Keough
Victor Linck
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Frank Roberts
Mary Kathryn Barbier
David Thomas

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Wayne Lee
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Brian Linn
John Moremon
Emily Swafford
Emily Andrew
Adam Seipp
David Silbey
Ross Anderson
John Carland
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Gregory Urwin
Beth Bailey
William Keish
Hal Friedman
Stephen Badsey
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Ian Beckett
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Robert Bishop
Marvin Fletcher
John Cope
Timothy Nenninger
David Yelton
Christopher DeRosa

Daniel O'Leary
Holly Mayer
Marvin Fletcher
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D'Ann Campbell
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Hal Friedman
Mark Stoler
Adam Seipp
Michael McCarthy
Richard Muller
Robert Gold
Jared Johnson
Susannah Ural
William Donnelly
John Hamilton
John Christian
Brian Linn
Thomas Lanyi
Richard Grippaldi
Ira Gruber
Kevin Hymel
Timothy Nenninger
Janice McKenney
Katherine Reist
Harold Winton
Ian Brown
Peter Maslowski
Spencer Williams

National Humanities Alliance

FY 2017 Appropriations Update and New Advocacy Resources

Earlier today (May 4th), Congress approved an Omnibus Appropriations package to fund the government for the remaining five months of FY 2017. In a significant victory for the humanities community, the bill provides \$149.8 million for the National Endowment for the Humanities, a \$2 million increase over FY 2016. The bill also provides increases for the Institute of Museum and Library Services, the National Historical Publications and Records Commission, the Smithsonian Institution, and the Library of Congress. Finally, the bill provides level-funding for Title VI and Fulbright-Hays despite draft legislation in the Senate last summer that proposed slashing funding for Fulbright-Hays. These funding levels follow on increases or level funding for all of these programs in FY 2016. You can view a detailed funding chart here: https://d3n8a8pro7vhm.cloudfront.net/nhalliance/pages/377/attachments/original/1493909766/Budget_FY17_FINAL.pdf?1493909766.

These successes are a testament to the steadfast efforts of the humanities community, which included scores of op-eds and letters to the editor and hundreds of Humanities Advocacy Day visits, more than 150,000 messages, and thousands of phone calls to Capitol Hill offices in support of the NEH since January.

With FY 2017 appropriations now behind us, our attention turns fully to FY 2018, which we expect to present more challenges. In the coming months, the Administration will submit a full Presidential Budget Request—following up on a blueprint that requested elimination of or cuts to the NEH, IMLS, the Woodrow Wilson Center, and Title VI and Fulbright Hays—and Congress will draft a Budget Resolution. While we expect each of these documents to call for the elimination of the NEH and other programs, decisions on funding will ultimately be made in the Appropriations Committees. With noteworthy increases for most humanities programs in FY 2016 and FY 2017, we are confident that members of the Appropriations Committees understand the value of these programs, nationally and for their constituents.

That said, the dynamics surrounding the FY 2018 appropriations bills are likely to be different than the final negotiations over FY 2017 as the Trump Administration seeks to influence the process from the beginning. Accordingly, Members of Congress will be under increased pressure to follow through on the president's agenda. It is crucial that all Members of Congress continue to hear from their constituents in case efforts to eliminate humanities funding begin to gain traction in Congress.

New Advocacy Resources

As we continue to mobilize for FY 2018, we have centralized our advocacy resources on two new webpages. We encourage you to share these resources with your members and colleagues, if that is an appropriate activity for your organization.

Our new Take Action page offers several suggestions for humanities advocacy, including writing or calling Congress, writing op-eds, and recruiting additional advocates on social media. It links to a variety of resources to facilitate each action item. Our new Advocacy Resources page consolidates several of these resources.

National Humanities Alliance
<http://www.nhalliance.org/>

ITEMS OF INTEREST

Call for Papers

85th Annual Meeting of the Society for Military History

“Landscapes of War and Peace”

April 5-8, 2018, Louisville, Kentucky

The Society for Military History is pleased to call for papers for its 85th Annual Meeting, hosted by the University of Louisville’s College of Arts & Sciences and the Department of History in Louisville, Kentucky.

For the 2018 SMH meeting, the program committee will consider paper and panel proposals on all aspects of military history, especially encouraging submissions that reflect on this year’s theme, Landscapes of War and Peace.

We will mark two particularly important anniversaries in 2018, the centennial of the end of the First World War and four hundred years since the beginning of the Thirty Years’ War, one of the most destructive conflicts in history. The program committee invites submissions that explore the outbreak of warfare and the difficult ways out of fighting and towards peace. Because the conference will be hosted in the heart of the Ohio country, locale of many early American conflicts, the program committee is also interested in submissions that focus on the geography, environment, and spaces of warfare.

Panel proposals must include a panel title (along with the full names and institutional affiliations of each participant and the full title of each paper), a one-page abstract summarizing the theme of the panel, a one-page abstract for each paper proposed, and a one-page curriculum vitae for each panelist (including the chair and commentator), with email addresses and other contact information provided for all participants. Submissions of pre-organized panels are strongly encouraged and will be given preference in the selection process. Individual paper proposals are also welcome and must include a one-page abstract of the paper, one-page vita, and contact information, including email. If accepted, individual papers will be assigned by the program committee to an appropriate panel with a chair and commentator.

Poster proposals allow military historians (especially, but not limited to, graduate students) to share their research through visual materials. Proposals for single individual presentations may be submitted as posters.

Participants may present one paper, serve on a roundtable, or provide panel comments. They may not fill more than one of these roles during the conference, nor should they propose to do so to the Program Committee. Members who act as panel chairs for only one session may deliver a paper, serve on a roundtable, or offer comments in a different session. Members who serve as both the chair and commentator of a single session may not present in another session. All submissions should be sent in a single PDF document which includes all elements (abstracts, CVs, and contact information). Submissions sent in different formats will not be accepted.

All proposals must be submitted electronically to the program committee by October 1, 2017. Email address: smh2018@louisville.edu. All presenters, chairs, and commentators must be members of the Society for Military History by December 31, 2017.

The meeting will be held at the Galt House Hotel in downtown Louisville, Kentucky.

The 2017 Spurgeon Neel Award

The Army Medical Department Museum Foundation is pleased to sponsor the 2017 Spurgeon Neel Annual Award competition for the article of 5000 words or less that best exemplifies the history, legacy, and traditions of the Army Medical Department.

Named in honor of Major General (Retired) Spurgeon H. Neel, first Commanding General of Health Services Command (now U.S. Army Medical Command), the award competition is open to all federal employees, military and civilian, as well as non-governmental civilian authors who submit manuscripts for publishing consideration.

The AMEDD Museum Foundation will present a special medallion award and a \$1000 monetary prize to the winner, who will be notified in advance, at a Foundation-sponsored event early in 2018.

All manuscripts must be submitted to the AMEDD Museum Foundation, amedd.foundation@att.net, by 30 September 2017. At the time of submission, a manuscript must be original work and not pending publication in any other periodical. It must conform to the Writing and Submission Guidance of the *AMEDD Journal*, and must relate to the history, legacy and/or traditions of the Army Medical Department. Manuscripts will be reviewed and evaluated by a six-member committee appointed by the President of the AMEDD Museum Foundation. The winning manuscript will be selected no later than December 2017.

Additional detail concerning the Spurgeon Neel Annual Award may be obtained by contacting Mrs. Sue McMasters at the AMEDD Museum Foundation, 210-226-0265.

Call for Papers

The Society of Civil War Historians will host its biennial conference at Omni William Penn Hotel, Pittsburgh, PA, from May 31 through June 2, 2018. The SCWH welcomes panel proposals or individual papers on the Civil War era, broadly defined. The goal of the conference is to promote the integration of social, military, political, and other forms of history on the Civil War era among historians, graduate students, and professionals who interpret history in museums, national parks, archives, and other public facilities.

The deadline for receipt of proposals is September 15, 2017. Please complete a submission form (panel proposal: <http://richardscenter.la.psu.edu/conference-papers/panel-submission-form/>; single paper proposal: <http://richardscenter.la.psu.edu/conference-papers/single-paper-submission/>) and upload a single PDF file. Proposals should include a title and abstract for the papers (approximately 250-300 words) and a short curriculum vitae from each participant. Panel submissions should have an overall title and statement about the thrust of the session.

For more information, see the Society's website at <http://scwhistorians.org/>, or contact the Richards Center at (814) 863-0151. Final decisions on submissions will be made at the Southern Historical Association meeting in Dallas, Texas on November 9-12, 2017.

Post-Doc Fellowship Opportunity

The Smith Richardson Foundation is pleased to announce its annual Strategy and Policy Fellows grant competition to support young scholars and policy thinkers on American foreign policy, international relations, international security, military policy, and diplomatic and military history. The Foundation will award at least three research grants of \$60,000 each. The deadline is June 23, 2017.

For further information, please visit: <https://www.srf.org/programs/international-security-foreign-policy/strategy-policy-fellows-program/>. Please submit your application to strategyfellows@srf.org; do not mail a hardcopy.

Call for Papers

The 2017 Ohio Valley History Conference will be hosted by The Department of History, Murray State University in Murray, KY October 19-21, 2017.

We invite proposals related to the centennial of US entry into World War I, broadly understood to include the debate over entry and the home front as well as papers addressing military topics, and the 500th anniversary of Martin Luther posting his 95 Theses and the events that flowed from that. We also welcome papers and panels on topics before 1500 CE, public history programs and activities, digital history, and teaching history. Papers and panels on any other aspect of history from any time period are, of course, also welcome. The OVHC is a general conference for all historians. We will continue the OVHC tradition of welcoming papers by advanced graduate students.

Proposals can be submitted for full panels or individual papers. Offers to chair sessions or comment on papers are welcome.

Submission Process:

For a panel, please submit a title and 100-word summary of each paper and 1-2-page cv for each participant. For individual papers, please submit a 250-word abstract and 1-2-page cv. Session chairs and commentators should submit a 1-2 page cv indicating areas of interest and expertise. All proposals should include affiliation and contact information. Submit proposals as attachments in Word to: wmulligan@murraystate.edu

PROPOSAL DEADLINE: June 15, 2017. We anticipate notifying those who submit proposals of decisions by August 1.

Other Information:

The conference includes a banquet on Friday night with a speaker. The banquet speaker will be Lesley J. Gordon, Professor and Charles G. Summersell Chair of Southern History at the University of Alabama, and immediate past editor of *Civil War History*. She will discuss her current research on cowardice and courage in the American Civil War.

The conference website will have more details and will be launched in February and updated as new information is available.

Murray is in southwest Kentucky readily accessible by car from Nashville and Paducah (through Chicago) by air. Driving directions to MSU: <http://www.murraystate.edu/campus/PlanVisit/DirectionsToMSU.aspx>.

If you have any questions contact: Conference Chair wmulligan@murraystate.edu.

The *IJMH* Early-Career Paper Prize 2017 by the *International Journal of Military History and Historiography* (*IJMH*)

The *International Journal of Military History and Historiography* invites submissions for its *IJMH* Early-Career Paper Prize.

The *International Journal of Military History and Historiography* (*IJMH*) has been continuously published (from 1978 to 2015 as the *International Bibliography of Military History – IBMH*), on behalf of the International Commission of Military History (ICMH), which can trace back its origins to 1938. Traditionally its main focus was on book reviews and review articles. Since the journal's move to Brill in 2011, there has been an additional emphasis on historiographical articles, and the portfolio has been enlarged to include original research articles.

The journal thus offers its readers and authors a platform that includes original research articles on any military historical topic from antiquity to the contemporary period that can appeal to an international readership. Historiographical and review articles cover issues of major significance or deal with the state of military history in a specific ICMH member country. The short reviews (in the "Bibliographical Records" section) discuss newly published books, which are of historiographical relevance either for the international military history community or for one of ICMH's national commissions.

The Prize will be awarded to an academic article of outstanding quality in the field of international military history written by a graduate student or an early-career scholar, which will have been published in the 2017 volume (37) or the 2018 volume (38) of *IJMH*. The author of the winning article will be officially announced in the journal and on the journal's website, and receive a €1,000 cash prize.

In line with *IJMH*'s general guidelines, submissions should be an original contribution to the field of military history that is of interest to an international readership, e.g., a topic involving more than one nation and, preferably, based on multi-archival research. There is no chronological limitation. *IJMH* publishes articles ranging from antiquity to the contemporary period, provided that the subject is historical and the methodology fulfils academic standards.

Submission Requirements:

Articles should be based extensively on primary research, must not have been previously published in another form or outlet, and should not be currently under consideration by another journal or book series. The submitted work has to comply with the journal's style sheet, be between 8,000 and 10,000 words (including footnotes), and be thoroughly referenced. For further information on style and referencing, please visit www.brill.com/ijmh.

The prize is open to graduate students who are currently registered at a higher education institute, or to those who have obtained their doctoral degree after January 1, 2012.

Submissions for the 2017 prize should be sent by 30 September 2017. Articles should be submitted in PDF and Word Format, together with a short CV to the Scientific Editor, Dr. Marco Wyss (m.wyss@lancaster.ac.uk).

Call for Papers
International Workshop
War Veterans and the World after 1945:
Social Movements, Cold War Politics, and Decolonization
Chair of Modern European History
Ludwig-Maximilians-Universität Munich, Germany
6-8 July 2017

The history of war veterans movements and politics around the world is a growing and fertile historiographical field. War veterans have often formed political lobbies, conducted protest campaigns for pensions and benefits, and kept alive the memory of war, in very different countries of the world. A number of recent contributions by historians have focused on the organizations and activities of veterans and war invalids of the First World War. Comparative and transnational perspectives have been introduced to examine inter-war veteran politics. As for the world after 1945, historians have analysed the role of veterans in different nation-states such as the Soviet Union, the United States, Germany, Italy, and China. However, introducing an innovative global perspective on the history of war veterans after the Second World War can provide further insights into the topic, while contributing to filling important historiographical gaps in the field. This conference aims to bring together historians working on the history of war veterans of any armed conflict between the Second World War and 1989, with a view to advancing towards a global history of veterans' movements and politics in the twentieth century.

We seek contributions that re-examine the history of the most influential veterans organizations in western and eastern European countries during the period after 1945, as well as contributions focusing on less-known veterans movements from Asian, African and Latin American countries. We would specially welcome papers on the following topics:

- The role of American Legion, the British Legion, and the Canadian Legion in shaping foreign policy in their countries after the Second World War.
- War veterans from countries of the Eastern Bloc during the Cold War.
- The history of native veterans from the colonies of the main powers that participated in the Second World War. This might include not only those veterans who remained loyal to the Empire and supported organizations such as the British Empire Service League, but also those who joined movements for national independence (for example: veterans from the Algerian war of independence).
- Veterans from the main armed conflicts of the 1950s, particularly the Korean War and the Indochina war.
- Japanese veterans from the Second World War.
- Indian and Pakistani veterans during and after Partition, and after the Indo-Pakistani wars.
- Veterans from the Arab-Israeli war of 1948, and the Arab-Israeli conflict.
- International organizations of veterans such as the World Veterans Federation.
- Veterans' movements against war and nuclear weapons.
- Organizations and movements of Resistance fighters in Europe after 1944.

- The history of combatants from the Cuban revolution.
- Veteran politics and race relations, particularly in countries such as South Africa and the United States.
- Veterans from the Vietnam war, particularly from the Vietnamese, Chinese and North Korean forces.
- The activities of war veterans from Third World countries in the field of development and their participation in national politics.
- Comparative analyses on disabled veterans' legislation, rehabilitation programmes and pension schemes.

Proposals for papers must include a title and a 350-400 words abstract, plus a one-page CV. Please send your proposal by 23 December 2016 to angel.alcalde@eui.eu. The organizers will select papers based on 1) the scientific quality of the proposal, 2) the originality and novelty of the topic, 3) the objective of composing balanced, diverse yet coherent panels for discussion. In order to assess the quality and interest of the papers the organizers may require the expert opinion of external reviewers. Selected papers (5,000-6,000 words) must be submitted in pdf or word file by 31 May 2017.

After the workshop, the organizers will consider to publish an edited volume or a special issue in a peer-reviewed journal with a selection of the contributions. The workshop will take place in the Ludwig-Maximilians-Universität Munich (Germany) between 6 and 8 July 2017, and it is organized by the Chair of Modern European History at LMU, with the support of the Alexander von Humboldt Foundation.

Organizers: Dr. Ángel Alcalde (LMU Munich): angel.alcalde@eui.eu

Prof. Dr. Xosé Manoel Núñez Seixas (LMU Munich): xoseml.nunez@lrz.uni-muenchen.de

Call for Papers

2017 Symposium on Modern Warfare

The second annual Symposium on Modern Warfare will take place at Texas Tech University's International Cultural Center on Friday September 22, 2017. The theme of this year's symposium is Insurgency and Counter-Insurgency in the modern era of warfare.

Important Dates:

Proposal submission deadline: July 15, 2017

Notification of acceptance: July 31, 2017

Accepted presenters must confirm presentations: August 15, 2017

Symposium organizers are accepting proposals that consider the following topics within the context of the modern era (circa 1975 to the present):

- The historical conditions (political, societal, economic, cultural etc.) that have led to insurgency
- Lessons learned from America's previous encounters with insurgency
- First-hand accounts from veterans who have participated in counter-insurgency missions
- The ways in which insurgents gain internal support or foreign allies
- The counter-insurgency efforts of civilian populations
- Current theories on insurgency/counter-insurgency and the evolution of counter-insurgency practice
- Any other topic relevant to insurgency and counter-insurgency, as well as their historical underpinnings.

Symposium organizers welcome both individual presentation proposals as well as pre-organized panel proposals that include two to three presentations. Symposium sessions will follow a 90-minute format to include one hour for presentations (divided equally among 2-3 presenters) and 30 minutes for questions and discussion. Presentations by veterans are especially encouraged as are presentations by graduate students.

Submissions for individual papers and panel sessions must include:

- Paper/Session title
- Presenter's CV/resume (maximum 2 pages)
- A summary of the proposed presentation (approximately 500 words) – This abstract will be used by the symposium organizers to evaluate your proposal.
- Specific technology or other presentation requirements

Please send submissions to andrew.hinton@ttu.edu. If submitting a panel proposal, please include separate abstracts for each proposed presentation and CVs/resumes for each speaker.

All submissions will be evaluated based on the relevance of the topic and potential to advance understanding about modern insurgency and counter-insurgency, as well as their historical underpinnings. Acceptance is competitive.

Call for Papers

The Many Faces of War - Changing Perspectives on Armed Conflict

New Research in Military History: A Conference for Postgraduate and Early-career Historians

St John's College, Cambridge

17th and 18th November 2017

Since ancient times war has been conceived of not only as a means of destruction but also as a generative process that demands expertise and innovation. This ambivalence is exemplified by the Greek goddess Pallas Athene, who represented not only war but also the arts and sciences. This complex goddess reflects the theme of this year's New Research in Military History Conference, which is concerned with exploring multi-dimensional perceptions of warfare.

We invite historians in many fields, from those interested in the study of military technique to those more concerned with depiction and art, to present their research on the different perspectives on war over the centuries. Possible themes might include:

- The role of war in international relations
- War as a means or as a failure of politics
- The difference between pre- and post-Enlightenment perceptions of warfare
- The difference between victory and defeat, in the perception of soldiers and civilians, or in terms of remembrance culture
- Ways to cope with a "lost cause;" for instance by the armed forces and the political leadership
- Intelligence, understanding and war
- War as a means of social change
- Insurgency, resistance and de-colonisation
- Tactical and technological change
- War and the history of science
- Gender, war and identity

This is the 9th conference organised by the British Commission for Military History. Its purpose is to bring together current research by postgraduate and early career scholars in the field of military history and related disciplines. Its philosophy is to offer an open and supportive forum for people with a broad range of interests - from material culture to those interested in intelligence or military technique - to meet up and share their research.

Proposals (c.300 words) for papers of 20 minutes should be submitted, along with a current CV, to the organisers at bcmhnrc@gmail.com by the deadline of 1st September 2017. Proposals for panels would be very welcome but please include a panel rationale of no more than c.250 words.

Convenors: Adam Storing (University of Cambridge), Arthur Kuhle (Humboldt-Universität zu Berlin), Tobias Roeder (University of Cambridge), Lucia Staiano-Daniels (UCLA), Matthew Ford (University of Sussex).

Call for Manuscripts
Aviation & Air Power
Series Editor: Brian D. Laslie

In this new series, each volume will bring together leading historians and emerging scholarship in the fields of military aviation and air power history. The series seeks a broad-based look at aerial battles, air warfare, and campaigns from the First World War through modern air operations, but also seeks works on the heritage, technology, and culture particular to the air arm. Biographies of leading figures are also sought. This series seeks to cover the American Air Force, Army, and Naval aviation, but also other world powers and their approaches to the history and study of the air arm.

Brian D. Laslie is Deputy Command Historian at NORAD and US Northern Command as well as an adjunct professor at the US Air Force Academy. He is author of *The Air Force Way of War: US Tactics and Training after Vietnam*, chosen for the Chief of Staff of the US Air Force's professional reading list in 2016, and *Architect of Air Power: General Laurence S. Kuter and the Birth of the US Air Force*.

For more information:
Melissa Hammer
Acquisitions Editor
University Press of Kentucky
melissa.hammer@uky.edu
(859) 257-8150

Call for Papers: Medical History of WWI
San Antonio, Texas, US
Proposals Deadline: 10 November 2017

Over 22-25 March 2018, the Army Medical Department Center of History and Heritage and the Uniformed Services University of the Health Sciences will be co-sponsoring a conference on the medical history of WWI.

It will be hosted at the U.S. Army Medical Department Center and School in San Antonio, Texas.

Presentations on all facets of medicine and healthcare related to the war are welcome, to include: historical understandings of military medicine as practiced by all participants and in all geographic regions; consideration of the repercussions of the war on the practice of medicine; medicine in various campaigns; effects on the home fronts; postwar medical issues; mental health issues; the pandemic influenza; and related topics.

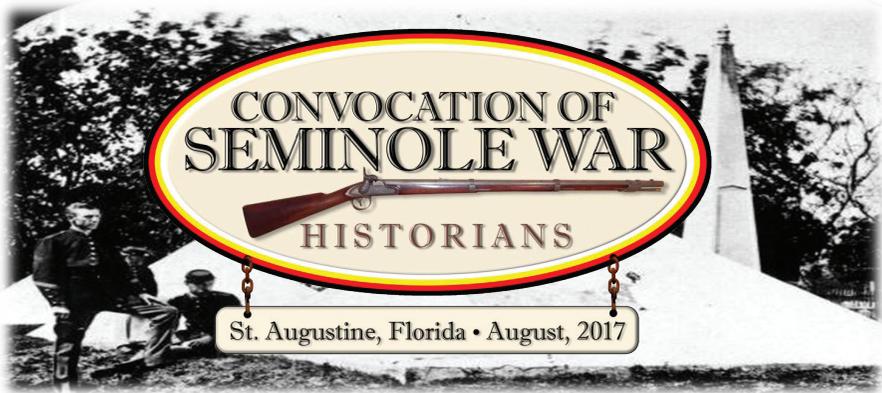
Presentations should be 30 minutes long, and two-paper panels are welcome.

As with the 2012 conference, we anticipate publication of selected papers.

Contact: Dr Sanders Marble, Army Medical Department Center of History and Heritage, william.s.marble.civ@mail.mil.

A do not miss, unique event in historic St. Augustine,

gathering organizations and historians throughout
Florida interested in the Seminole War era.



AUGUST 11, 12, 13. REGISTER NOW.* HIGHLIGHTS:

Friday: Evening social at the St. Augustine Officers Club. Tours of the FLNG museum hosted by the curator.

Saturday: the 10th annual living-history parade and ceremony at the National Cemetery. Organized by the West Point Society of North Florida.

- > A festive lunch. Elgin Jumper presents reflections on Seminole art + culture.
- > Research, publications, archeology, Fort King, and Seminole history panels.
- > Living-historians' workshop at the historic Ximenez - Fatio House.
- > Presentation by award-winning authors Mary Lou and John Missall.

Sunday: Breakfast buffet. Retrospective of Frank Laumer's groundbreaking research, publications, and organizational initiatives. Speakers. Commentary.

Schedule and registration forms at www.seminolewars.org

*(On line at <http://events.eventzilla.net/e/convocation-of-seminole-war-historians-2138894235>)



Organized by the Seminole Wars Foundation, Inc.
Follow us on Facebook/Seminolewar
Supported by the St. Johns County TDC.



MEETINGS CALENDAR 2017

June 20-23 – The Effects of War: Population Displacements, hosted by the Spanish Association of Military History (ASEHISMI). More information at www.asehismi.es.

July 12-14 – The NASA Langley Research Center will celebrate its 100th anniversary with a symposium to be presented at the Hampton Roads Convention Center in Hampton, Virginia. For additional information, see the Center's website at <https://www.nasa.gov/langley/100>.

July 23-29 – The International Committee for the History of Technology will hold its 44th annual meeting in conjunction with the ICHST meeting to be held in Rio de Janeiro, Brazil. For details, see the Committee's website at <http://www.icohtec.org/annual-meeting-2017.html>.

September 14-15 – McMullen Naval History Symposium, U.S. Naval Academy, Annapolis, MD. Information available at www.usna.edu/History/Symposium.

October 4-8 – The Oral History Association will hold its annual meeting at the Hilton Minneapolis Hotel in Minneapolis, Minnesota. For further details, see the Association's website at <http://www.oralhistory.org/annual-meeting/>.

October 19-20 – The National Security Agency's Center for Cryptologic History will present its biennial Symposium at the Johns Hopkins Applied Physics Laboratory's Kossiakoff Center in Laurel, Maryland. Following the Symposium, on Saturday, October 21, participants will be given an opportunity to tour the National Cryptologic Museum and participate in a workshop on sources for research in cryptologic history. The theme for the 2017 Symposium is "Milestones, Memories, and Momentum." For more information, contact Program Chair Betsy Rohaly Smoot at history@nsa.gov or to her care at The Center for Cryptologic History, Suite 6886, 9800 Savage Road, Fort George G. Meade, MD 20755.

October 19-22 – Remembering Muted Voices: Conscience, Dissent, Resistance, and Civil Liberties in World War I through Today. National World War I Museum and Memorial Kansas City, MO. <https://theworldwar.s3.amazonaws.com/prod/s3fs-public/MutedVoicesOverview.pdf>.

October 26-30 – The Society for the History of Technology will hold its annual meeting and symposium in Philadelphia, Pennsylvania. For further details as they become available, see the Society's website at <http://www.historyoftechnology.org/index.html>.

October 27-28 – The Wisconsin World War I Centennial Commission, Wisconsin Veterans Museum, Wisconsin Historical Society, and War in Society and Culture Program at the University of Wisconsin-Madison will host World War 100: A Centennial Symposium. Featured speakers will include Bruno Cabanes, Holly Case, Jennifer Keene, and Michael Neiberg. A call for papers is forthcoming. For more information and updates, visit <http://www.worldwar1centennial.org/index.php/wisconsin-wwi-centennial-home.html>.

November 9-12 – The History of Science Society will hold its annual meeting in Toronto, Canada. For more details as they become available, see the Society's website at <http://hsonline.org/meetings/annual-meeting-archive/>.

November 16-18 – The National WWII Museum will host its 10th International Conference on World War II at the Museum complex in New Orleans, Louisiana. The schedule includes a pre-conference symposium on the theme of "Hitler in History." For registration and other details, see the conference website at <http://www.ww2conference.com> or call (877) 813-3329, ext. 511.



**HEADQUARTERS
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**Society for Military History
P.O. Box 510
Leavenworth, KS 66048**

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MEETINGS CALENDAR 2018

April 5-8 – The 2018 SMH Annual Meeting College of Arts & Sciences and Department
will be in Louisville, KY, hosted by the of History at the University of Louisville.

New members to the Society will be automatically entered into the online directory database. If this is not acceptable, please contact the business office.